

**LANCASHIRE COMBINED FIRE AUTHORITY
AUDIT COMMITTEE**

Meeting to be held on 22 June 2017

**RISK MANAGEMENT
(Appendix 1 refers)**

Contact for further information:

Keith Mattinson – Director of Corporate Services – telephone 01772 866804.

Executive Summary

The report highlights action taken in respect of corporate risk since these were last reported to the Audit Committee.

Decision Required

The Committee is asked to note the actions taken and endorse the revised corporate risk register.

Information

The latest review of the corporate risk register has not identified any new risks which warrant inclusion on the corporate risk register:-

Existing Risks

Of the existing risks 4 have been reviewed, and an updated corporate risk register is attached as appendix 1, with changes summarised below:-

		Update since last meeting	Proposed Risk Score	
1	Insufficient resources due to poor funding settlement, inability to make required savings, additional financial pressures such as RDS pensions etc., plus council tax limits via local referendum resulting in Authority being unable to set a balanced budget	No change, not due to report till 31/3/18	9	Medium

2	<p>Premises Risk Information: That operational staff do not have available adequate and reliable premises information to efficiently resolve operational incidents: Risk information is provided to operational staff based on premises information and premises risk are identified on a continuous basis although this is not consistent throughout the Service.</p>	<p>A further 200 7(2)(d) plans have been completed with 86 still requiring further work. Since the last update the new form and training have been developed. The training will be completed by mid-July following which all new 7(2)(d) plans will be created using the new format. Service Delivery Managers have received training to ensure that they can quality assure the plans prior to them being published. The Operational Assurance Team will recommence auditing of existing 7(2)(d) plans, starting with the Level 5s in Q2.</p>	Remains at 9	Medium
3	<p>Insufficient staffing resources, due to Industrial Action, to deal with operational demand and fulfil statutory responsibilities</p>	<p>Previously discharged</p>		
4	<p>Lack of availability of water supplies for fire fighting prevents effective fire fighting resulting in additional damage to property and increased risk to life.</p>	<p>Previously discharged</p>		
5	<p>The increasing age profile of operational staff could adversely affect our ability to deliver effective emergency response.</p>	<p>Previously discharged</p>		
6	<p>Operational staff do not have the required skills to operate safely at an incident with the potential to result in F/F injuries or fatalities.</p>	<p>Previously discharged</p>		

7	Failure of key ICT systems resulting in disruption to services	We have completed the work to improve resilience between Service HQ / Service Training Centre and BTLancashire. While unaffected by the recent ransomware issue that effected many public sector agencies we have increased our patch scheduling so that critical and security patches take effect at the earliest opportunity, this along with the on-going recruitment of an additional engineer role will offset the increased risk.	Remains at 9	Medium
8	Loss of corporate reputation through negative publicity	No change, not due to report till 31/12/17	9	Medium
9	Retention and recruitment of RDS staff impacts on RDS appliance availability	No change, not due to report till 31/12/17	12	Medium
10	Lack of workforce planning resulting in significant over/under provision of staff and resulting impact on service and finances	Previously discharged		
11	Lack of compliance with legislation resulting in prosecution or compliance order	Previously discharged		
12	Ineffective Health and Safety in the workplace, resulting in prosecution, intervention fees etc.	No change, not due to report till 31/12/17	9	Medium
13	Lack of effective Information management impacting on service delivery and support or leading to a breach of data protection/freedom of information or a loss of sensitive/personal information	No change, not due to report till 31/12/17	9	Medium

14	Delayed mobilisation, impacting on service delivery	No change, not due to report till 31/12/17	9	Medium
15	High levels of staff absence due to outbreak of ebola.	Previously discharged		
16	Lack of clarity on future of FRS, leading to inertia	Previously discharged		
17	Failure of ESMCP to deliver a viable communication facility.	Recent Programme milestones have been achieved in terms of the procurement of handheld devices and the cascade of the vehicle mounted devices tender. As there are still further details to be added to the national project plan, all Services await the final implementation date but as a minimum this has now been pushed back to April 2018. The regional programme team will update Services as soon as they receive this updated information. In the interim LFRS has developed a project plan and internal key stakeholders are now meeting regularly. There will be a clearer picture towards the end of the year after this work, and further milestones are reached within the project and the risks will be assessed and updated.	Remains at 9	Medium
18	Inability to maintain service provision in spate conditions	No change, not due to report till 31/12/17	9	Medium
19	Failure to maximise the opportunities that technological advances present due to a lack of capacity within the ICT department, and an inability of staff to keep pace with new development that are implemented	No change, not due to report till 31/3/18	12	Medium

20	Loss of support for Vector Incident Command product with the product name Command Support System (CSS) leading to ineffective command function at large incidents	The Vector Command software has been updated by the new owner (Telent) and successful tests have been delivered by ICT firstly on a test bench and then on the live ICT system. The next phase of testing is scheduled for June 2017 which will explore if the software works effectively using satellite technology and therefore enabling use on our Command Unit. Such an outcome will close this risk item.	9	Medium
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Financial Implications

None

Human Resource Implications

None

Equality and Diversity Implications

None

Environmental Impact

None

Business Risk Implications

The improvement in risk management arrangements should result in reduced business risk.

Local Government (Access to Information) Act 1985

List of Background Papers

Paper	Date	Contact
None		
Reason for inclusion in Part II, if appropriate:		